ATTACHMENT A

State Rail Plan Implementation Program

| Nation | Planning Entity | Long Term Plan | Implementa- tion Plan | Planning Period | Political Approval | Guaranteed Rail Investment in Planning Period (USD/yr) | Construction Funding Prior to Design Completion? | Full Funding? |
|-------------------|---------------------------------------------------------|--------------------------------------------|-----------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------------------|------------------|
| Norway | Ministry of Transport | Capacity Strategy | <u>National</u> <u>Transport Plan</u> | 12 years including 6 year subperiods | Parliament | \$3.5b | No | Yes |
| Germany | Federal Ministry of Infrastructure | Germany Timetable | Federal Transportation Infrastructure Plan | 15 years, with updates aka "requirements plans" every 5 years | Parliament | \$1.8b | No | Yes |
| Italy | Rete Ferroviaria Italiana (network manager) | Sustainable Urban Management Plan | Program Contract | 5 years | CIPESS: National economic planning council | \$2.6b | No | Yes |
| Switzerland | Federal Office of Transport | Rail Vision 2050 | Expansion Phase | 4/8 years | Parliament; national vote for megaprojects like tunnels. | \$2b | No | Yes |
| United Kingdom | Network Rail (network manager) | Long Term Plan | Control Period | 5 years | Parliament | \$2.8b (renewals only) | No | Yes |
| California | Caltrans | State Rail Plan | Transit Intercity Rail Program | 5 years | No | \$o | Yes | No |

International Comparison of Investment Frameworks

Background

- Since 2015 the TIRCP program has provided capital funding to transit and intercity rail expansion, capacity and rolling stock.
- The Transit and Intercity Rail Capital Program has not delivered substantial outcomes for rail and transit service
- The TIRCP program has no requirement that investment relate to state or regional service planning goals.
- Without direction by an overarching service plan the TIRCP investment has been scattered and ineffective.
- TIRCP is a competitive, discretionary grant program with broad eligibility and partial awards
- The pattern of reliance on funding projects with a patchwork of partial awards leads at an early stage of design leads to <u>cost escalation and project delay</u> –.

- Without an overarching plan or goal, many sponsor agencies have used TIRCP to backfill other funding sources for projects due to cost increases due to external demands or project mismanagement.
- New mandates like zero emissions rolling stock have resulted in a surge of TIRCP grant applications for capital funding that are needed but provide no additional service.
- Agencies can project the potential for TIRCP to relieve them of their particular cost pressures, but such funding is never guaranteed.
- After ten years, it is time for California to implement global transit best practices by integrating state and regional service plans with capital investment.

Program reform goals

- Advance implementation of the <u>State Rail Plan</u> by transforming plan documents to concrete and steel infrastructure and to service that reduces VMT and GHG emissions.
- Nurture projects that meet State Rail Plan service goals from inception through final design and full funding.
- Provide full funding of projects only after design is complete
- Provide an orderly and rational way to evaluate project costs and benefits prior to making commitments for full funding construction awards.
- Create a project pipeline structure that encourages project sponsors to minimize costs and non-essential scope while maximizing service benefits.

Proposed Reforms

- Leave rolling stock and capital projects for transit as-is: competitive discretionary grant program through TIRCP
- Create a State Rail Plan Implementation Program (SRPIP) for Intercity and Regional Rail
 - Funded by commitment of ⅓ of total transit capital allocation from Greenhouse Gas Reduction Fund
 - New guidelines will be developed over two years to establish a) SRPIP b)
 Eligibility rules for construction funding
 - SPRIP 5 year framework agreement with project sponsors; based on Corridor ID process developed by FRA.
 - Project sponsors can apply to enter a 5 year framework agreement once
 - In the State Rail Plan as a service concept
 - preferred alternative is selected
 - a preliminary designer has been identified
 - 20% local match for preliminary design work
 - Projects that enter a 5 year framework agreement receive funding for Caltrans staff, sponsor agency staff or consultants to progress design
 - Declare intent of Legislature for Caltrans to provide more planning and design support for SRP implementation.
 - Projects that fail to progress design may be passed up for final design funding.

- Projects that add non-essential scope or decrease service benefits may lose priority for design or construction funding.
- Provides certainty to project sponsors to progress and complete design.
- Provides competitive pressure for project sponsors to focus on keeping costs low and benefits high.
- Eligibility guidelines for construction funding
 - In the State Rail Plan as a service concept
 - Be part of the 5 year Framework Agreement for the State Rail Plan
 - Design maturity at 100%
 - A positive cost/benefit ratio
 - Projects that concede essential scope or water down service will be de-prioritized for construction awards relative to competitors
 - Full funding of construction costs; avoid partial awards
- First two years: SRPIP construction funding eligibility as bridge period as guidelines are fully developed
 - In the State Rail Plan as a service concept
 - Design maturity at 90%